



# Managing Election Supply Chain Security Through Procurement

**Grace Mozingo**  
EI-ISAC

**Jared Marcotte**  
President, The Turnout

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- **Why supply chain risk matters**
- **Resources to guide you through procurement**
- **Threat modeling**
- **Connecting procurement to verification**
- **Case study**

# Why It Matters

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- **Supply Chain**: a network of organizations, individuals, resources, and information that, together, recreate and move a product or service to its final customer or end user
- Anything developed outside of an election technology provider's organization is impacted by supply chain
- What risk is acceptable?

# Supply Chain Attack Types

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- 1. Developer tool compromise**
- 2. Insider threats**
- 3. Patch site corruption**
- 4. Source or executable code modification**
- 5. Download site compromise**
- 6. Backdoor insertion**
- 7. Third-party hardware/firmware corruption**

# Election Security Resources

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- **Handbook for Elections Infrastructure Security**
- **Essential Guide to Election Security**
- **Guide for Ensuring Security in Election Technology Procurements**
- **Security Best Practices for Non-Voting Election Technology**

- **Component**
- **IT Capabilities & Description**
- **Most Likely Attack Types**
- **Likelihood and Mitigations**

# Highest-Likelihood Threats Across Components

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- **Election Management System (EMS) - External Media**
- **Ballot Marking Device (BMD) - Processing**
- **Tabulation – Internal Memory & External Memory**

# Election Management System (EMS)

## Example of Threat Modeling

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- **Capability:** External Media (all data input & output)
- **Most Likely Attack Type:** Source or Executable Code
- **Mitigations:**
  - Firmware Boot/Runtime Verification
  - Strategic Sourcing
  - Device Allow-Listing (Whitelisting)
  - No Media Re-Use

# Ballot Marking Devices (BMD)

## Example of Threat Modeling

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- **Capability:** Processing
- **Most Likely Attack Types:**
  - Firmware or Software Corruption Through:
    - Patch Site
    - Source or Executable Code
- **Mitigations:**
  - Firmware Update or Verification
  - Firmware Boot/Runtime verification
  - Secure Boot Devices
  - Digital Signature
  - Strategic Sourcing

# Tabulation

## Example of Threat Modeling

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- **Capability:** Internal Memory
- **Most Likely Attack Type:** Source or Executable Code
- **Mitigations:**
  - Hardware and Firmware Verification
  - Digital Signatures
  - Strategic Sourcing

# Tabulation

## Example of Threat Modeling

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- **Capability:** External Memory
- **Most Likely Attack Type:** Source or Executable Code
- **Mitigations:**
  - Device Allow-Listing (Whitelisting)
  - Digital Signatures
  - No Media Re-Use
  - Strategic Sourcing

# Attacker Goals

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- **Confidentiality**
- **Integrity\***
- **Availability\***

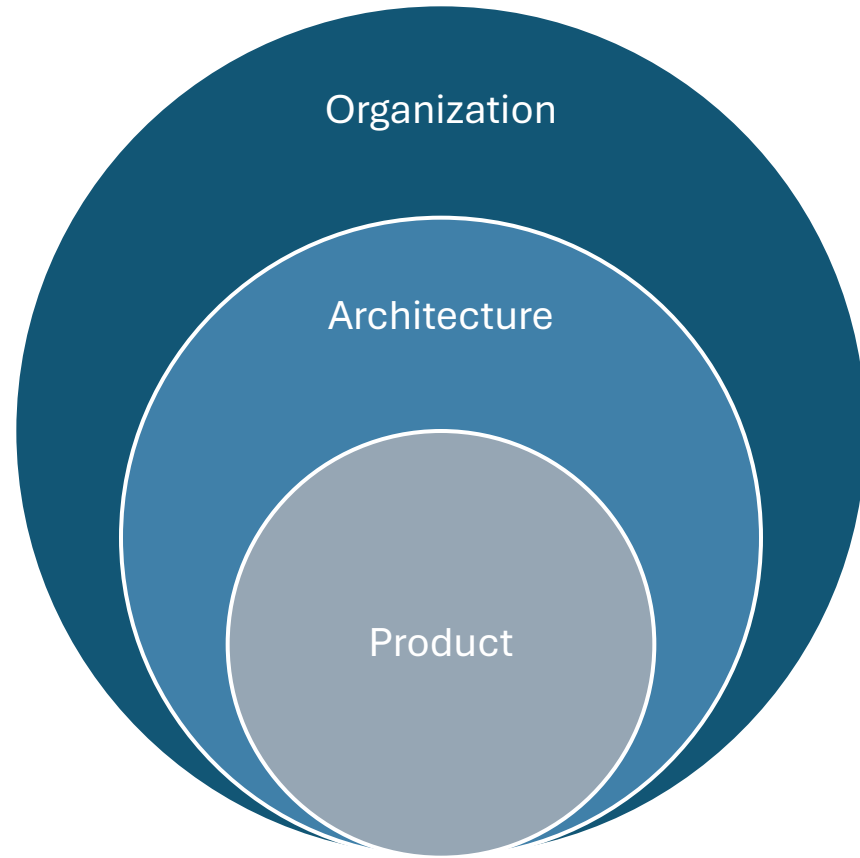
How do you know?



A Guide for

**Ensuring  
Security in  
Election  
Technology  
Procurements**

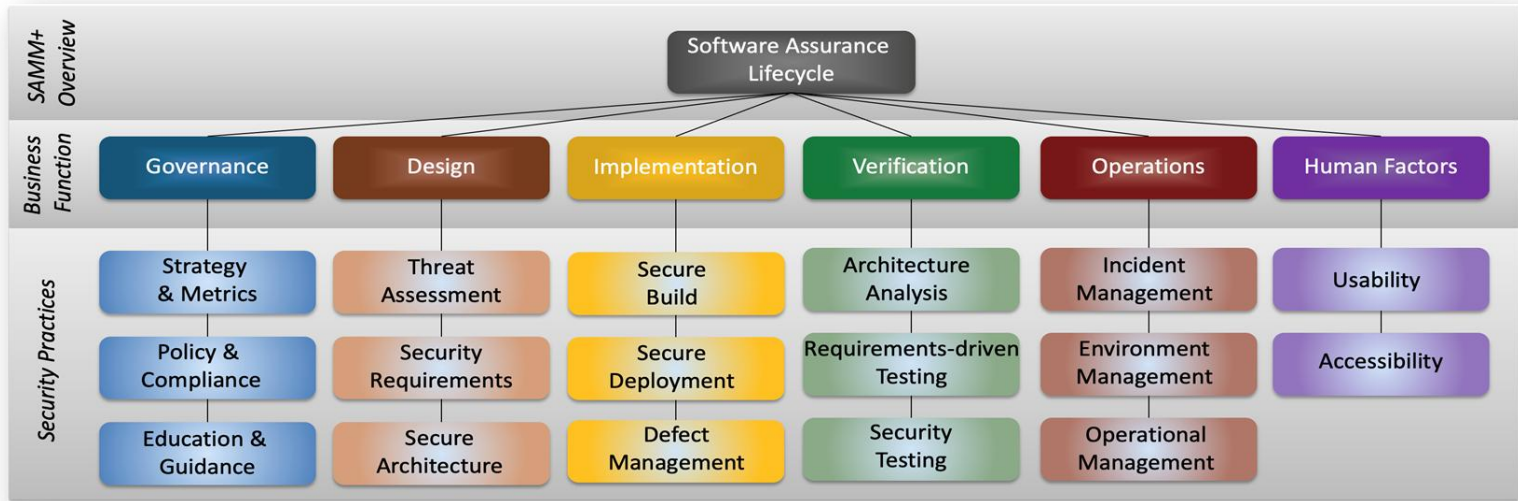
- **Any software-based product**
  - One exception: voting systems



Organization

Architecture

Product



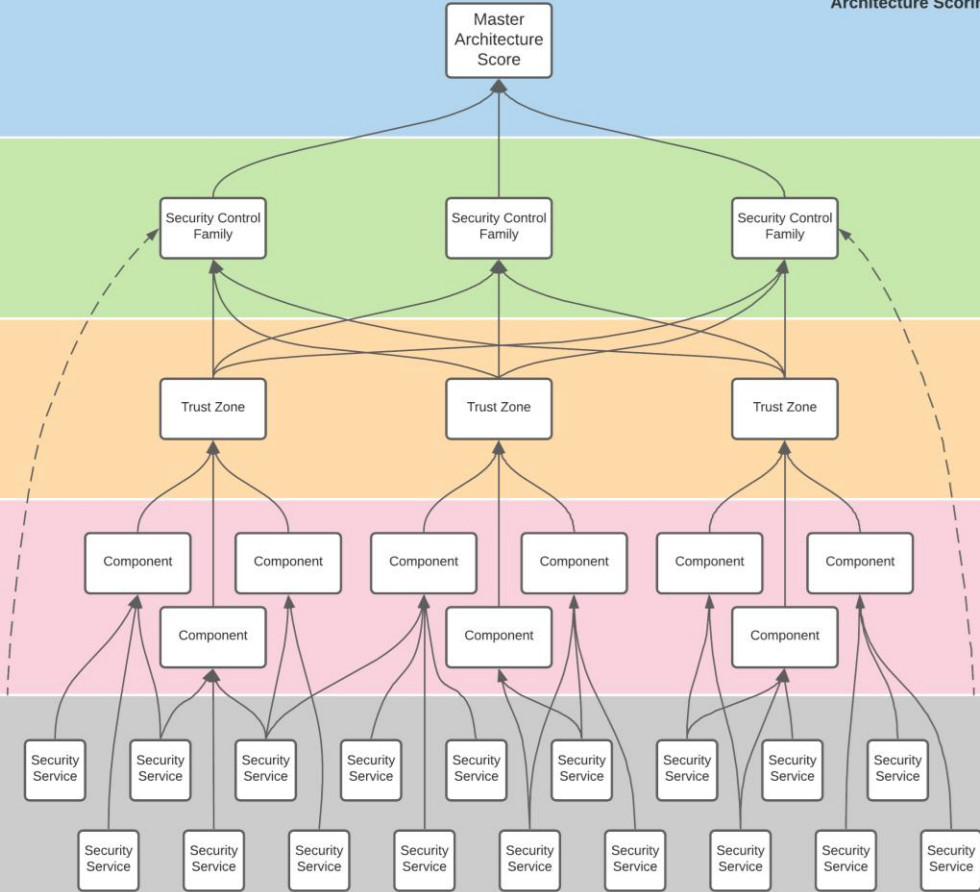
**Layer 1 Scoring**  
Ultimate aggregate score

**Layer 2 Scoring**  
Aggregate score for each of the ten security control families

**Layer 3 Scoring**  
Control family score per trust zone from the components and security services

**Layer 4 Scoring**  
Control family score per component as averages from security service scoring

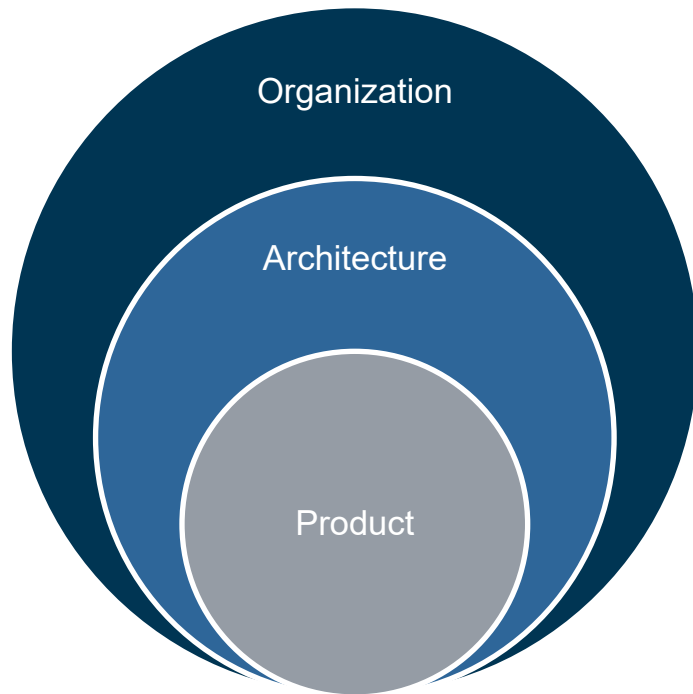
**Layer 5 Scoring**  
Security Service implementation per component



- **Penetration Testing**
- **Compliance Audit**
- **Functional Testing**

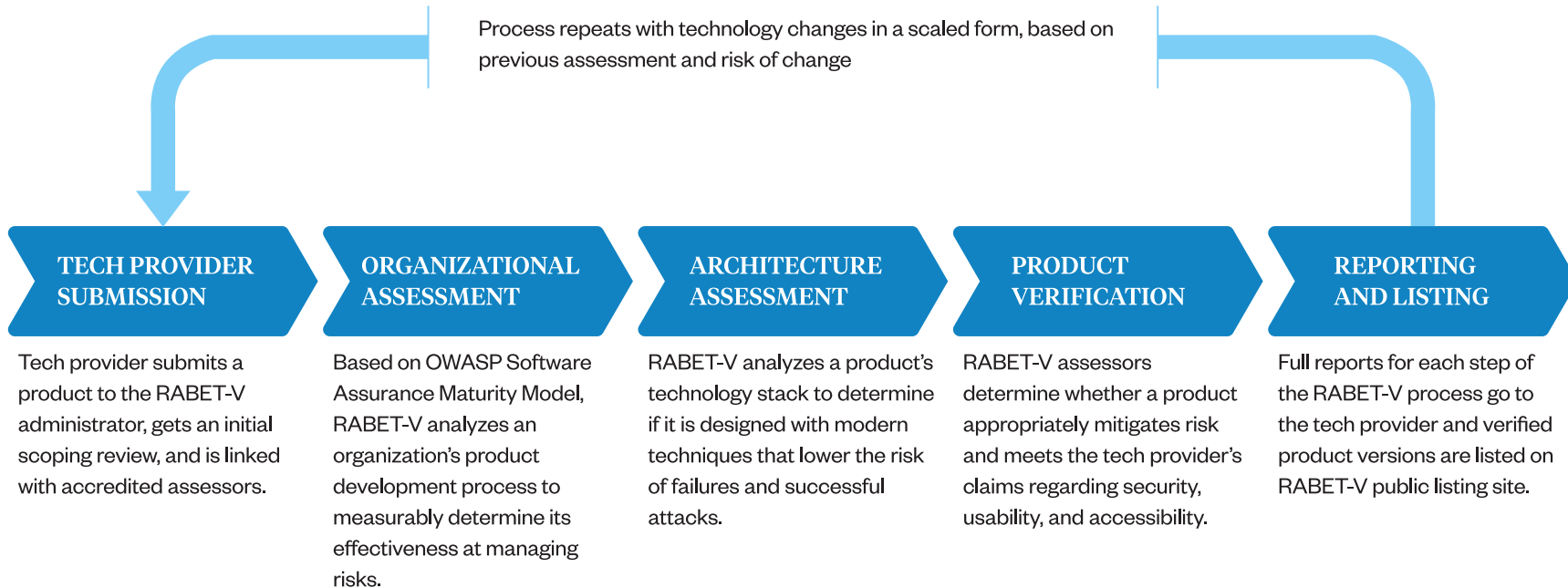
# Defense in depth for verification

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- **Organization:** *“Are their processes mature?”*
- **Architecture:** *“Is it built securely?”*
- **Product:** *“Does it behave securely?”*

# The RABET-V Lifecycle: After the RFP



# Process Assurance → Organizational Assessment

RFP → Organizational

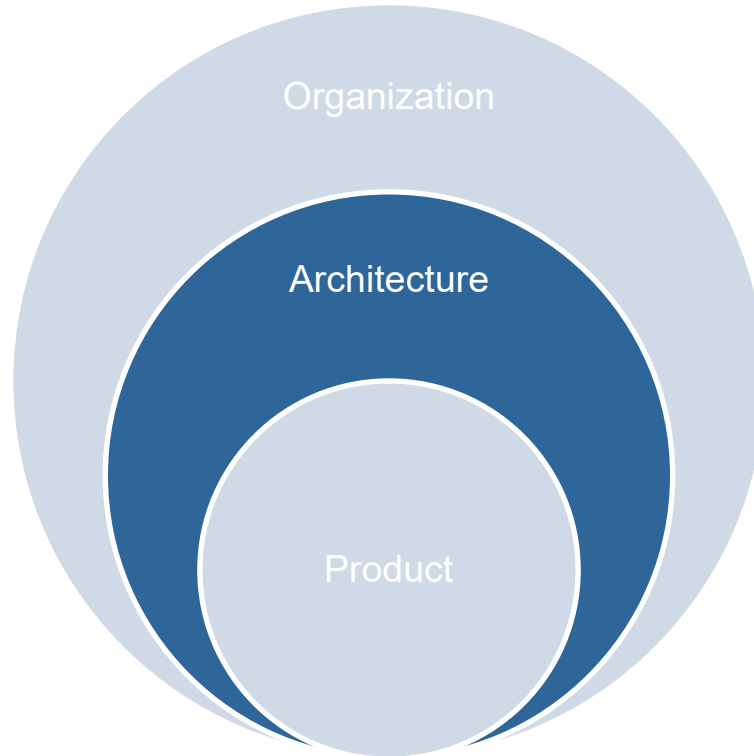
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# Architectural Integrity → Architecture Assessment

RFP → Organizational → Architecture

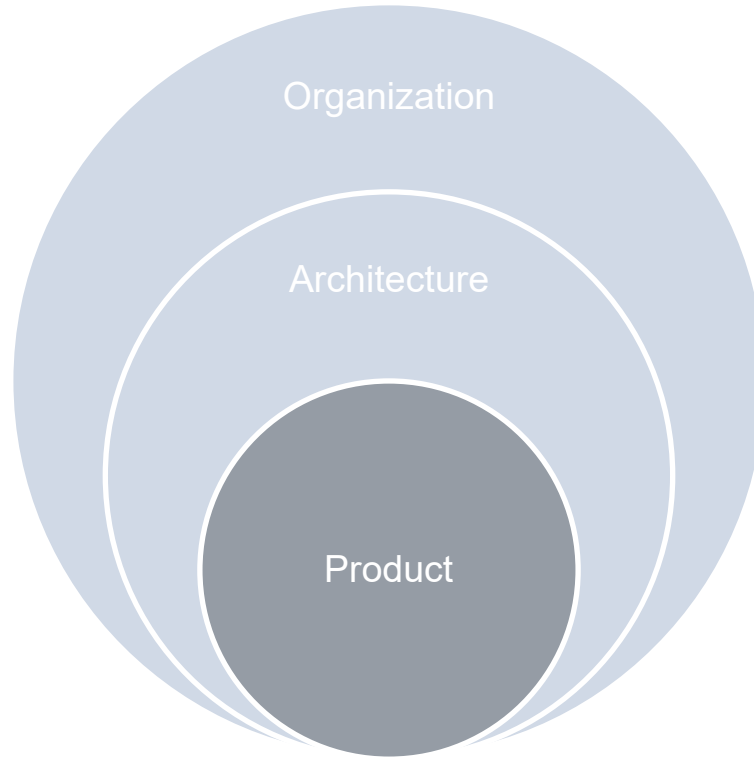
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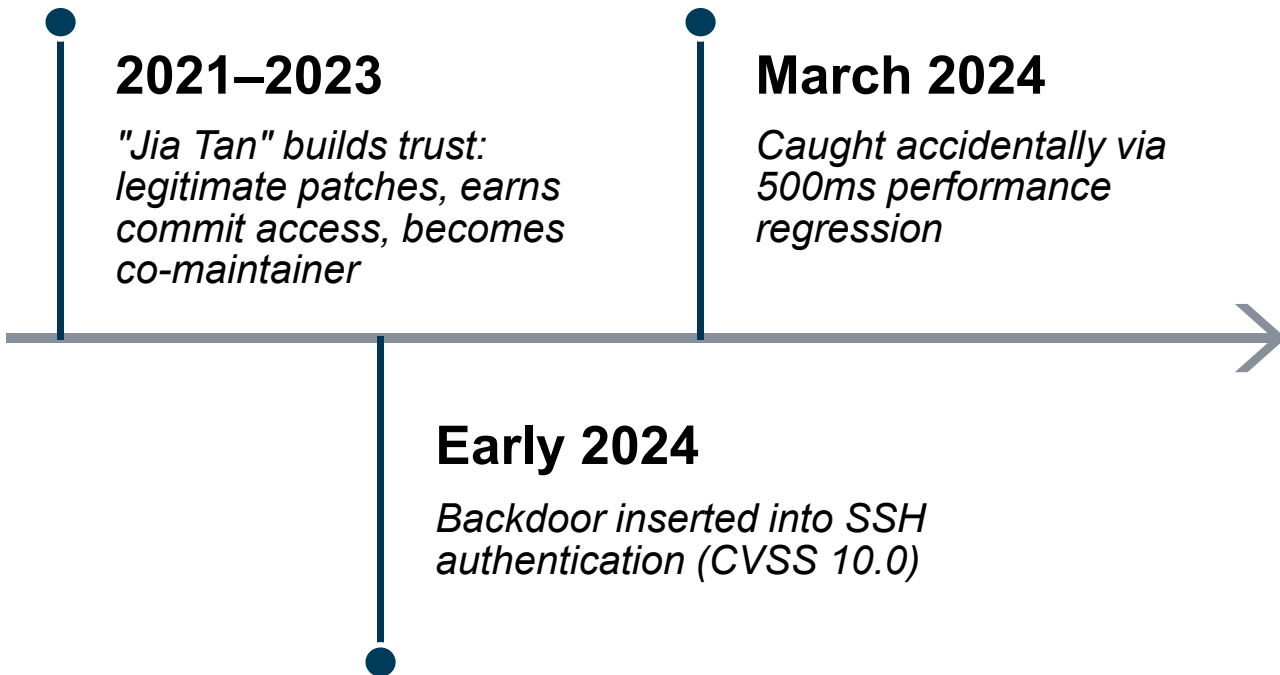
# System Behavior → Product Verification

RFP → Organizational → Architecture → Product Verification

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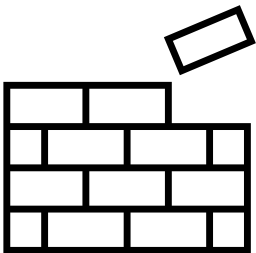
CIS tells you what to ask for. RABET-V tells you whether you got it.



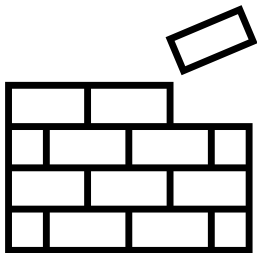
# Three CIS Attack Types — One Incident

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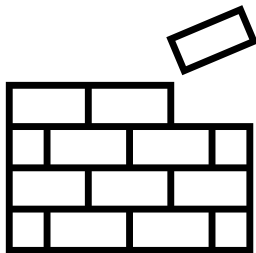
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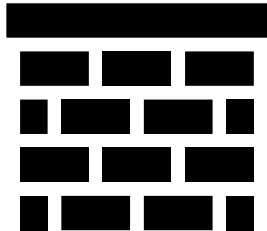
Code review



Trusted maintainer  
process



Cryptographic  
signing



Performance  
monitoring



# Mapping the Attack to Procurement + RABET-V

Layer	What It Would Have Caught
<b>Procurement (CIS)</b>	<i>Visibility</i> into the dependency and its maintenance structure
<b>Organizational Assessment</b>	<i>Single-maintainer risk</i> and lack of independent review
<b>Architecture Assessment</b>	<i>The component itself</i> , scored for reliability and maintenance posture
<b>Product Verification</b>	<i>Anomalous behavior</i> in the deployed product

# Supply Chains Change Over Time

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**Prior to July 2024**

**Polyfill.io**

- Trusted domain 

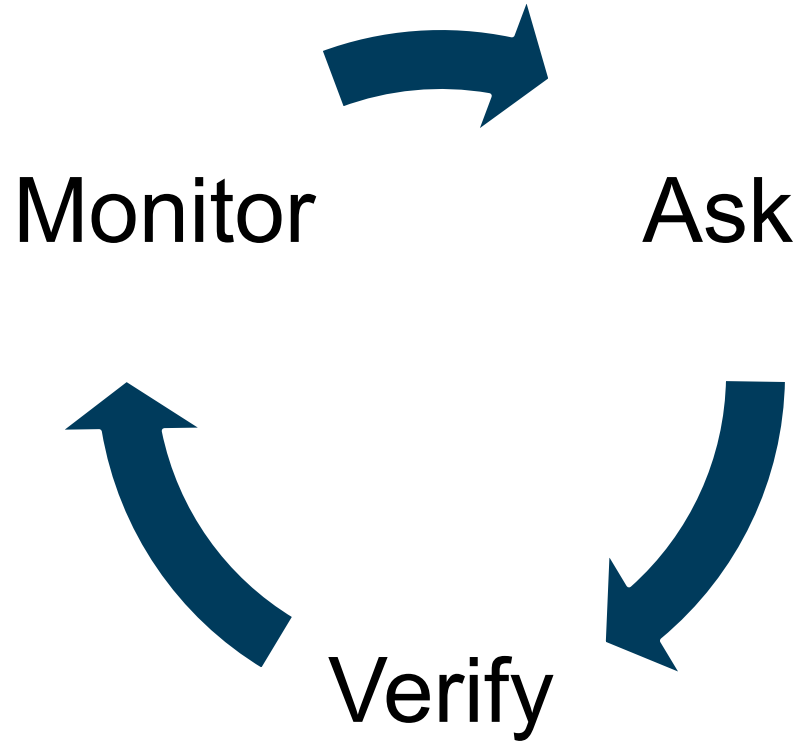
**July 2024**

**Polyfill.io**

- Nope! 

# Building a Continuous Assurance Ecosystem

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# What You Can Do

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- **Review the CIS's Guide to Election Technology Procurements**
- **Ask your vendors about their RABET-V verification status**
- **Start a supply-chain inventory**
- **Bring these resources back to your jurisdiction**

CIS tells you what to ask for. RABET-V tells you whether you got it.

- “The CIS Guide to Election Technology Procurements,” <https://election-procurement.docs.cisecurity.org/en/latest/readme.html>
- “Incorporating RABET-V into Government Procurement Policies,” Grace Gordon, <https://turnout.rocks/our-blog/incorporating-rabet-v-into-government-procurement-policies/>

Guide



Article





**Elections  
Infrastructure  
ISAC<sup>®</sup>**

**Thank You!**

[elections@cisecurity.org](mailto:elections@cisecurity.org)  
[team@rabetv.org](mailto:team@rabetv.org)